

Three-Year Strategic Plan

The three-year strategic plan, covering the 2023–2026 fiscal years, articulates five goals and key strategies that we will accomplish over the course of this plan.

Goal 1

Be a premier service provider to individuals affected by hearing loss and deafness

Strategies

- 1. Assess, monitor and evaluate client experiences
- 2. Foster collaboration across disciplines to enhance holistic services to clients
- 3. Continue to promote clinical excellence by maintaining and strengthening the current portfolio of programs
- 4. Facilitate excellence through state-of-the art technology and expert services

Goal 2

Elevate CHC's presence as a leader in addressing hearing loss and deafness

Strategies

- 1. Identify and promote clinical areas where CHC has unique strength and/or differentiation where we are poised to lead
- 2. Explore the benefits of increasing visibility as an information resource for hearing loss and deafness on a local and national level.
- 3. Create marketing and communications plan to drive client traffic to CHC programs and initiatives
- 4. Strengthen existing and establish new partnerships for the work of CHC

Goal 3

Foster excellence, collaboration and inclusion at CHCCHC's presence as a leader in addressing hearing loss and deafness

Strategies

- 1. Further cultivate a work environment that is supportive, inclusive and collaborative where all people are valued and thrive
- 2. Continually monitor performance and provide professional development opportunities to promote excellence
- 3. Reinforce a strategic and proactive approach to staff retention
- 4. Develop outreach, recruitment, and hiring action plans to attract excellent and diverse talent to CHC

Goal 4

Anticipate and adapt to the changing healthcare environment

Strategies

- 1. Explore the viability of CHC providing virtual services on a national level
- 2. Monitor impact of changing technology and treatments for hearing loss and deafness
- 3. Monitor key financial and policy aspects of hearing health care

Goal 5

Ensure CHC's long-term success

Strategies

- 1. Increase revenue from clinical care
- 2. Seek opportunities to diversify and increase fundraising streams
- 3. Evaluate impact of CHC's hybrid work environment on clients and staff
- 4. Prepare for senior management succession